



# A Mozambican Think-and-Do Tank

## Vision

**Waza** is a Mozambican independent think-and-do tank, incorporated by citizens who share its values, commitment and drive to contribute towards the public interest of Mozambique, the welfare of its people and the support of its business environment.

## Mission

Cognizant of the day-to-day reality of Mozambique, **Waza** members are committed to providing efficient, insightful, and independent analysis and solutions in all areas of economic activity, socio-economic empowerment and support and strengthening of Mozambique's institutions.

**Waza** aspires to build and streamline a world of knowledge, wisdom and vision towards the influence and adoption of a realistic, beneficial and impactful measures by public policy-makers and the promotion of the appropriate long-term development strategies for the country.

In the fulfillment of its purpose, **Waza** and its members shall seek at all times to be transparent, cost-effective and conflict-free while fostering local content, sustainable development and the respect of the environment, culture and values of Mozambique.

**Waza** platform is based on the open, continuous and independent "xitique" of ideas as the means to nurture the awareness and development of its network and initiatives and those of other individuals and organizations who share its values and agree with its mission statement.



## Strategy

**Waza** focuses on infrastructure, namely transport and logistics, power, water as well as land management issues. The platform intends to provide critical analysis and constructive recommendation aimed at the provision of more efficient services, focusing on a sound management of the existing assets, strong governance in running operations, and strategic planning of new infrastructure.

**Waza** aims to establish a platform that can draw on the ideas, research and experience from the Mozambican civil society, public and private sectors, academia and international organizations established in the country, notably from elders, local scholars, businessmen, and professionals.

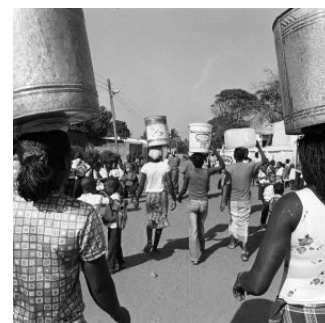
Through this platform, **Waza** members share and discuss their analysis with all economic operators, integrate the perspectives from its members and contributors, before diffusing and elevating the resulting recommendations to the public policy makers sphere.

## Methodology

**Waza** members shall undertake, promote or commission the following activities:

- conception and implementation of **Waza** projects;
- policy research and analysis;
- prepare, revise and/or recommend development strategies;
- compile data;
- conduct peer reviews; and
- disseminate and discuss existing research papers and publications.

**Waza** members engage daily with the reality of Mozambique's challenges and opportunities. Their network allows **Waza** ideas and insights to be disseminated through most layers and sectors of Mozambican society. The activities and initiatives of **Waza** shall be financed by the work and funds of its members, donations from third-parties and project-dedicated funding.



## Projects

### *Publishing a world of experience*

**Waza** has published papers on:

- the aviation sector – focusing on the necessity to better adapt aviation services to clients needs,
- energy regulation in the light of recent oil and gas developments
- Land management through one paper on the land reform, and one paper on the specific planning of Nacala economic zone.

**Waza** is currently conducting research in various fields including the water sector reform and the inclusion of the informal operators in the production and distribution of water in urban and peri-urban area. It is also conducting research on the role of the private sector in the management of regional corridors. **Waza** is co-authoring the book “Meeting with Mozambique's future: the logistics path ” with Harvard fellow Issa Baluch, to be published in the last quarter of 2016.

### *Disseminating and elevating*

**Waza** organises every 2 months business breakfasts named “Hub for thoughts”, aimed to discuss a public policy issue with stakeholders from the Mozambican civil society, public and private sectors, academia and international organizations established in the country. Publications and ideas are shared, challenged, and tested against stakeholders’ daily work.

In parallel, **Waza** intends to disseminate data, ideas and strategies through a variety of communication tools anchored in Mozambique’s cultural background, in order to reach out to larger audience, and increase awareness on public knowledge in Mozambique.

### *Thinking and doing*

**Waza** is currently working on several social projects at facilitating the access to basic services, in partnerships with Mozambican and international companies.



Research & Analysis

Recommendations

Peer review

Publication & Dissemination

Testing of recommendations

Project implementation

## Team

The members of **Waza** are Mozambicans and foreigners living in the country, who possess the passion to improve its living, working and business conditions and the understanding that the establishment of an open, multicultural, and principle-based network of individuals and organizations may serve as a suitable engine to encourage and implement reforms of public interest in the country.



**Waza** is incorporated as a not-for-profit limited liability company, currently held by its founding members, with its share capital open to the subscription and payment of shareholdings by individuals and organizations who share its values and adhere to its mission statement.

## Members

All **Waza** members have over 10 years of experience in Mozambique and in dozens of African countries. **Waza** team combines expertise in civil engineering, urban planning, public policy, economy, regulation, and communication. **Waza** members bring perspective from the public administrations, private operators, multilateral institutions and academia.

## Founding members

- André Cristiano - Lawyer and Public administration expert
- Francisco Santos - Corporate Lawyer, Private Investment
- Joao Jorge - Mechanical engineer, former COO of LAM Mozambican airlines
- João C. Schwalbach - Composer and Producer
- Natália Camba - Petroleum Engineer at National Petroleum Institute
- Mauro Pinto – Photographer
- Taciana Peão Lopes - Legal Expert, Energy, Natural Resources and Infrastructure
- Alfonso Cabrillo Losada - Civil Engineer, Former Head of Infrastructure at EC
- Claire Hassoun - Infrastructure Engineer and Public Administration expert

## Contributors

- Barbara Mommen – Head of Maputo Corridor Logistics Initiative
- Claudette Lavallée – Expert in public reforms
- Djamila Pontes Osman - Lawyer, Energy and Natural Resources expert
- Frederico Cabrillo Losada – Civil Engineer, Urban Planning expert
- Marta Branco – Anthropologist
- Vanda Viegas - Social and Environmental Scientist
- Wanjiku Kiambo – Tourism and socio-economic development expert